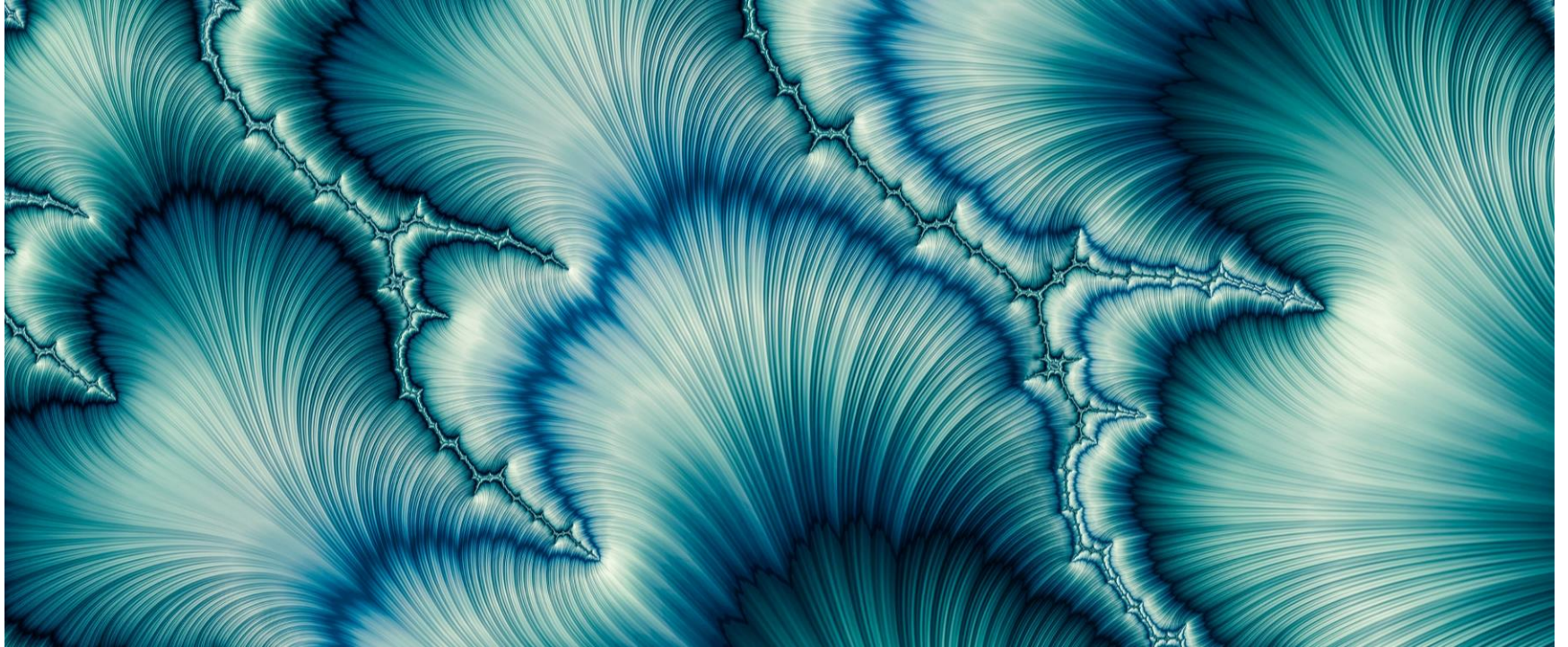


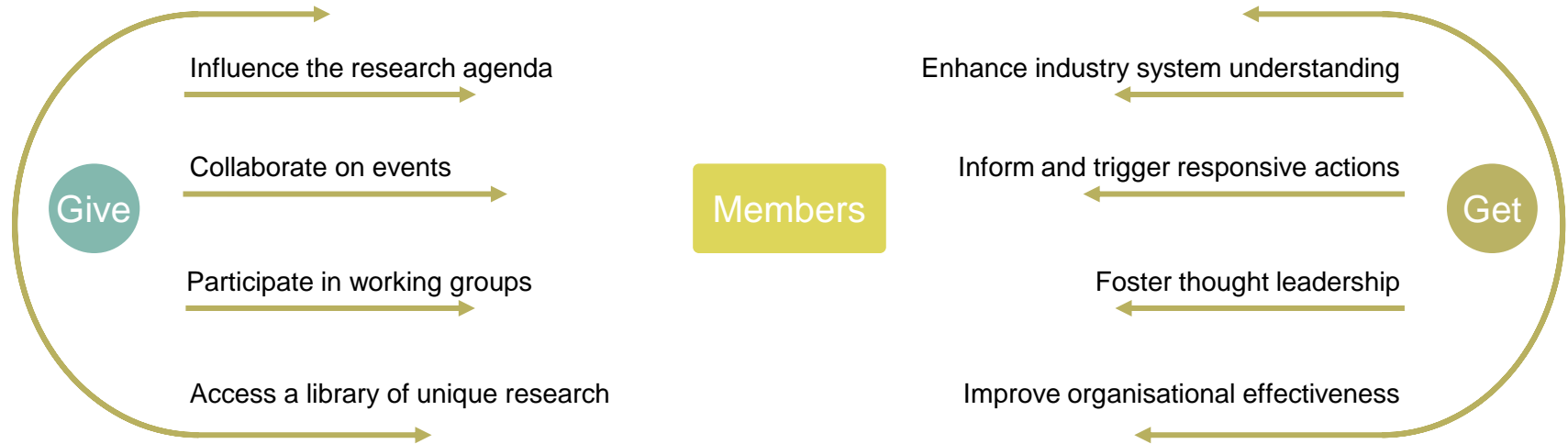
# Thinking Ahead Institute | Member research briefing 2023

Tuesday 24 and Tuesday 31 January at 3-4pm and 6.30-7.30am (GMT) respectively



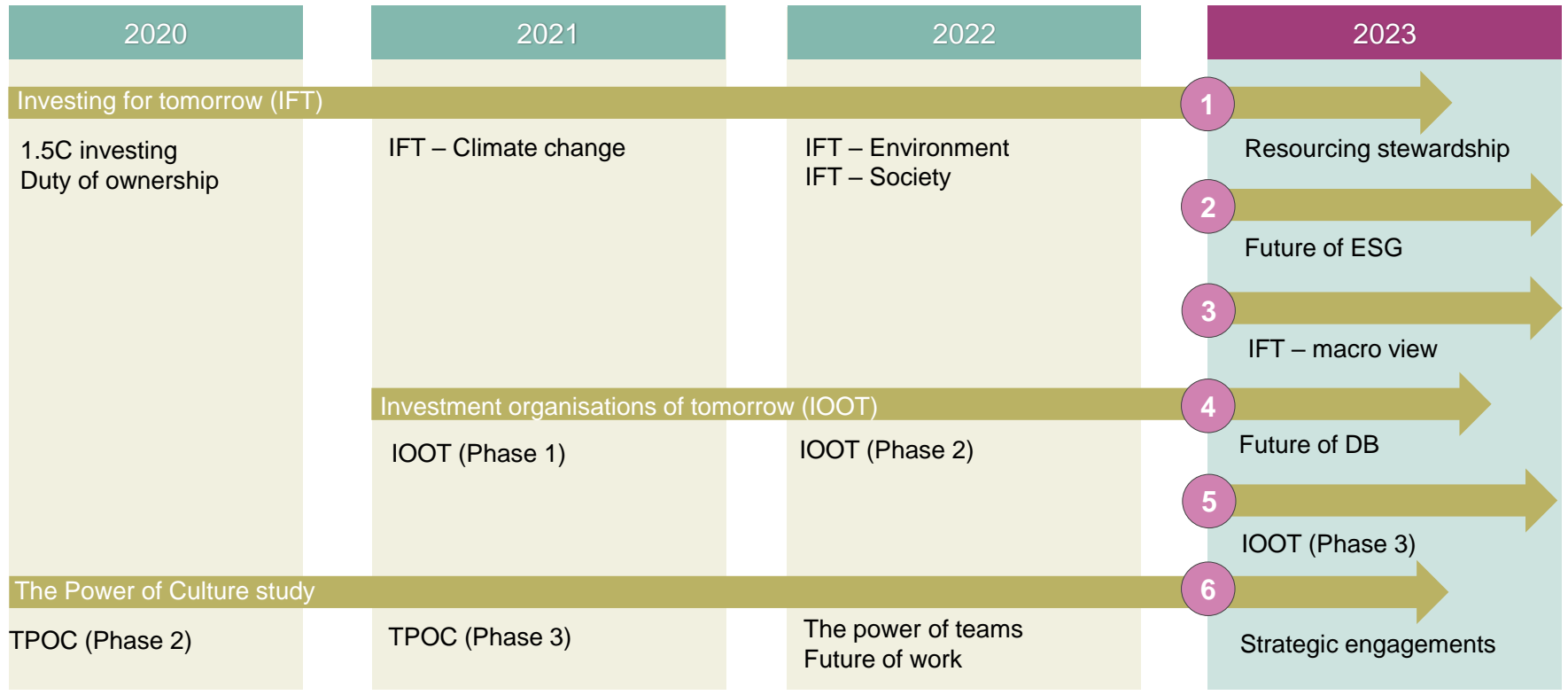
# Welcome to our 2023 member research briefing

- Institute members are central to our research process, fostering collaboration and thought leadership
- Members' contribution is the best win-win output of the Institute maximised by the give and get attitude



# Where we've come from and where we are heading to

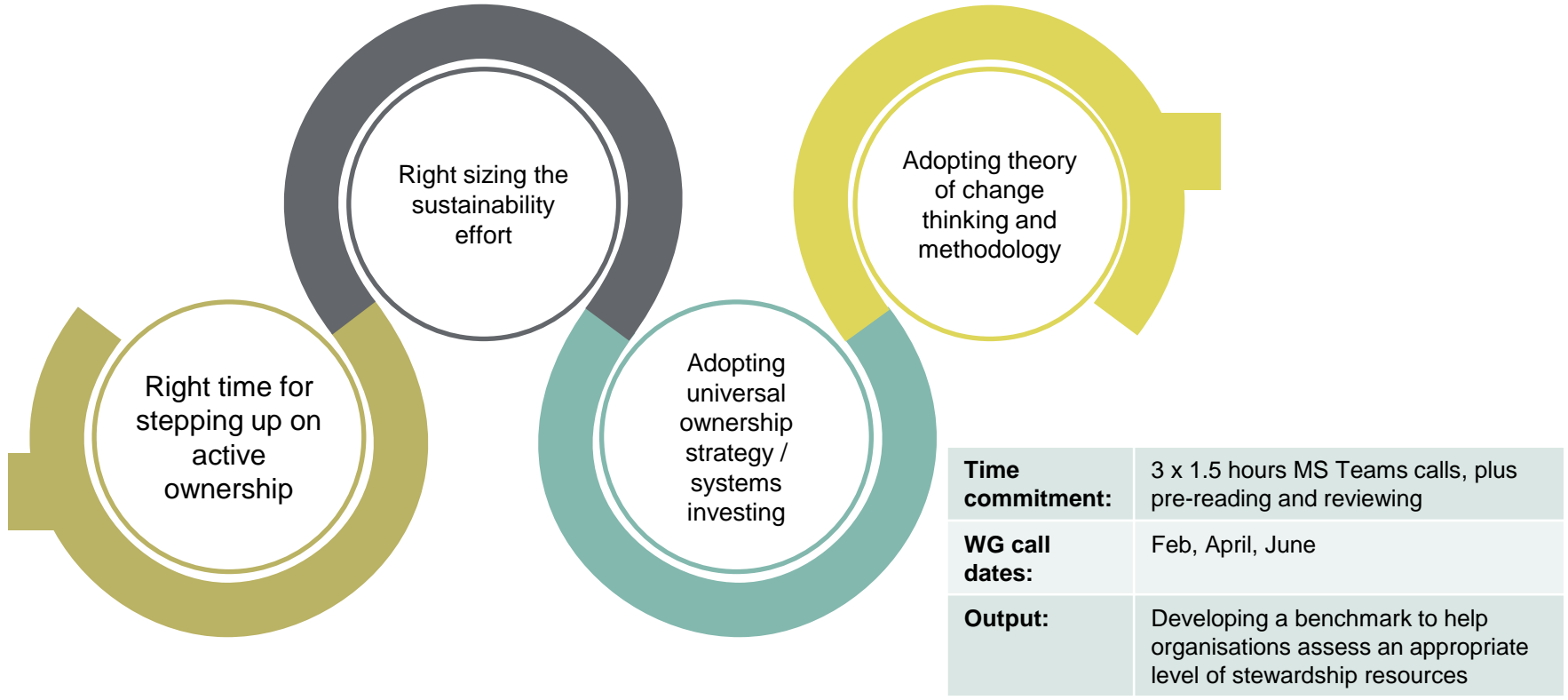
## Four-year span agenda



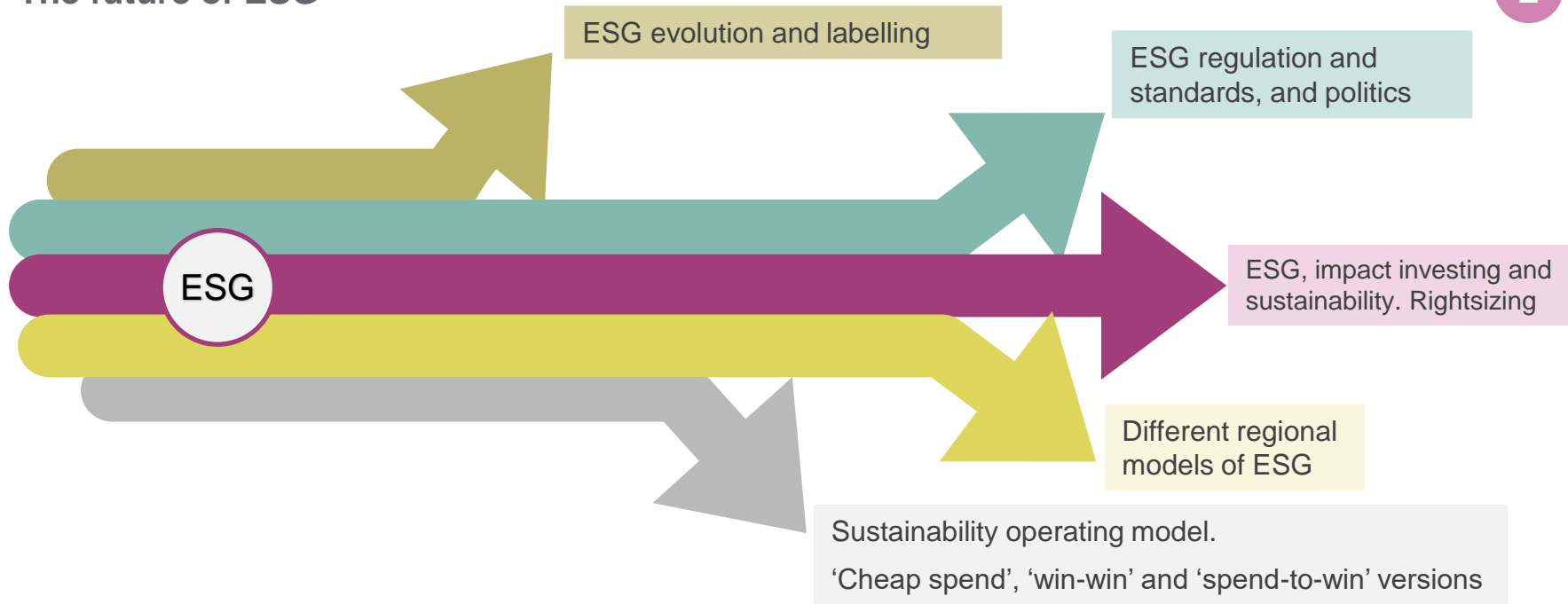
# PRI / TAI stewardship resourcing project

Helping the industry to a more effective resourcing model

1

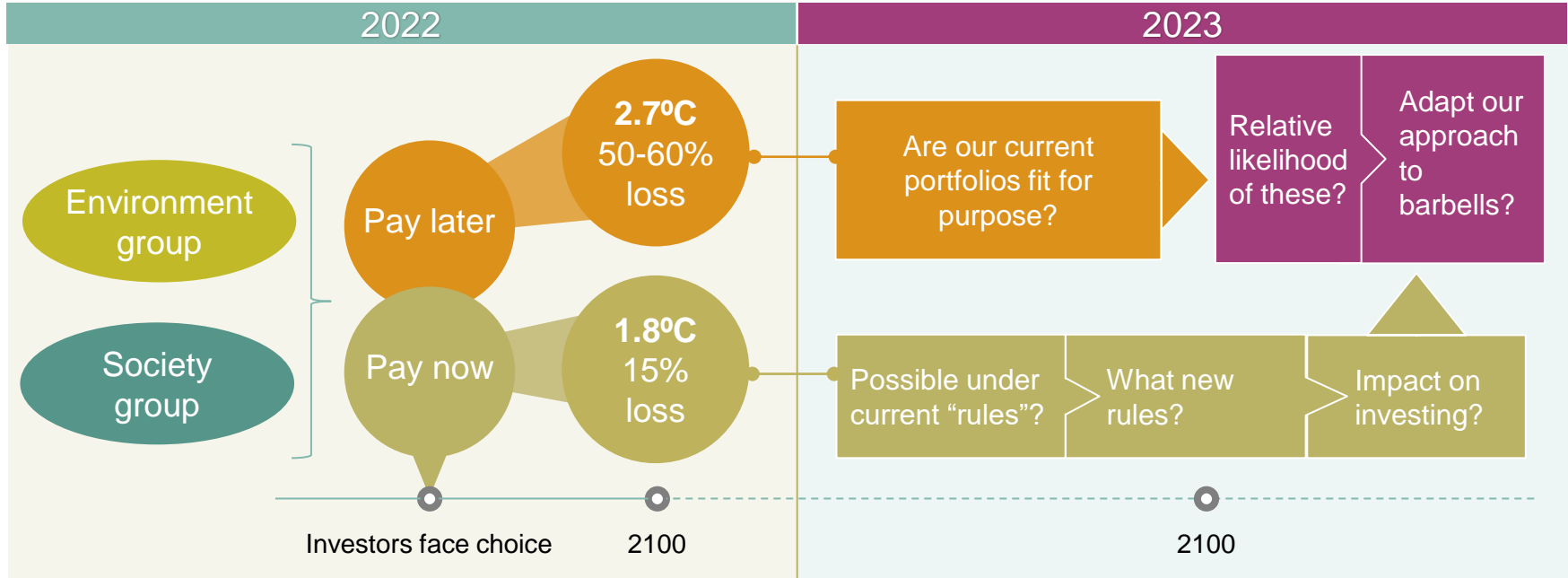


# The future of ESG



<b>Time commitment:</b>	5 x 1.5 hours MS Teams calls, plus pre-reading and reviewing
<b>WG call dates:</b>	March, April, May, June, July
<b>Output:</b>	Co-created report plus individual board and exco engagements.

# Investing for tomorrow – macro view



<b>Time commitment:</b>	5 x 1.5 hours MS Teams calls, plus pre-reading and reviewing
<b>WG call dates:</b>	Mar, May, July, Sep, Nov
<b>Output:</b>	Co-created paper. Possibly, scenarios

# The future of defined benefit pensions

Providing pensions that are...

Secure

Inter-  
generational

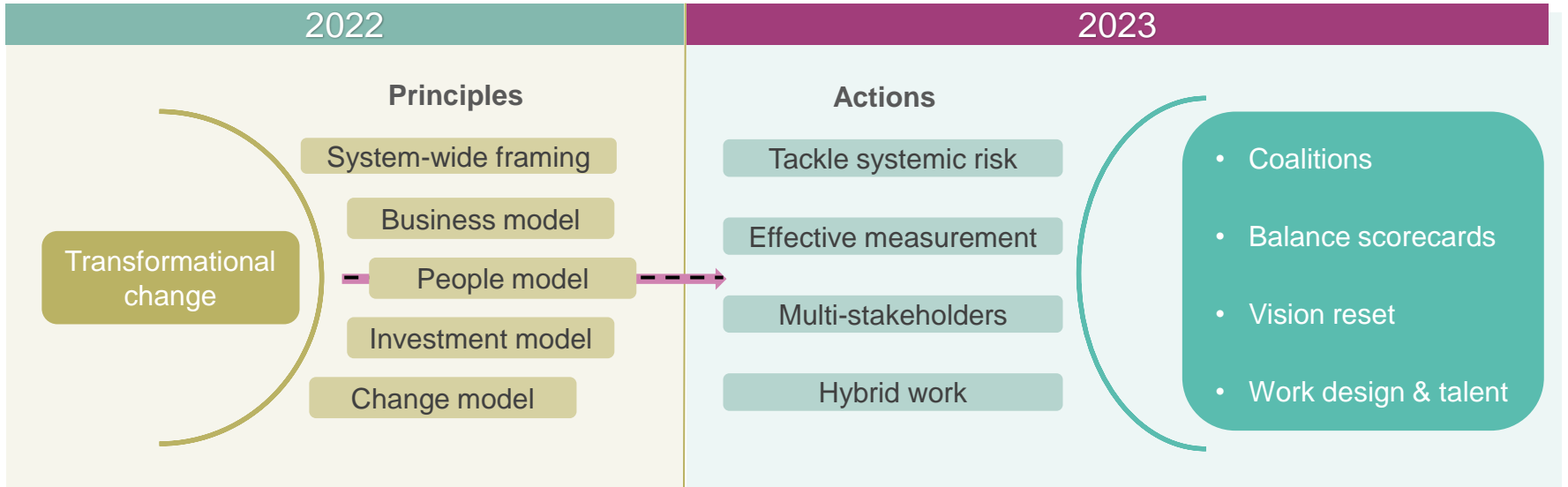
Affordable

Net  
positive

Weight	w%	x%	y%	z%
<b>What's new?</b>	UK LDI case study	Systemic risk	Future returns?	Climate change, SDGs
<b>Thinking ahead</b>	Insurance capacity? CDI/LDI 2.0	Collective DC? State owns longevity risk?	Consolidation (master trusts)?	Fiduciary duty - IFSI
<b>Time commitment:</b>	3 x 1.5 hours MS Teams calls, plus pre-reading and reviewing			
<b>WG call dates:</b>	Feb, April, June; One time zone WG			
<b>Output:</b>	Global learning. Co-created report. Best practice ideas			

# Investment organisation of tomorrow – phase 3

5

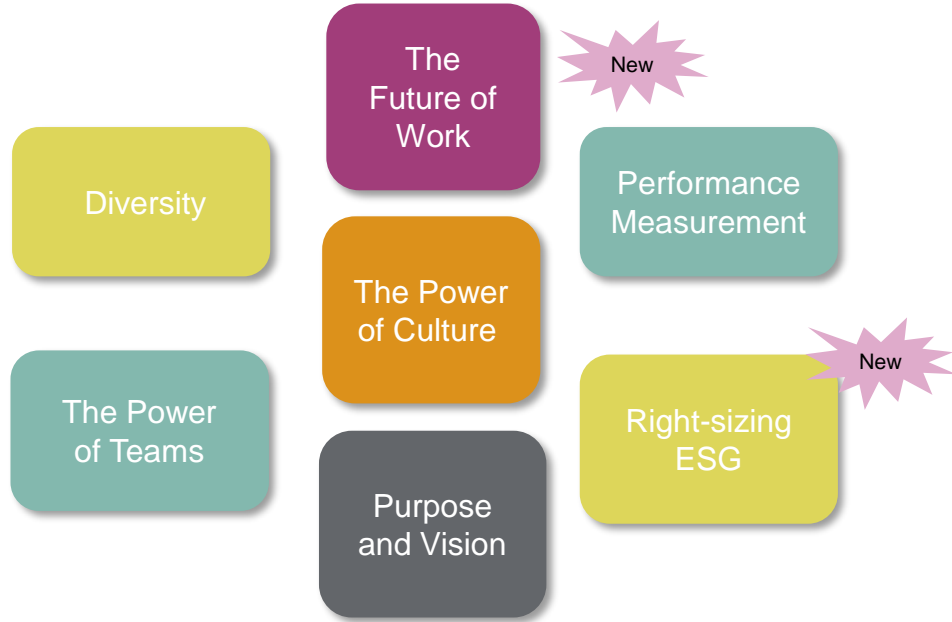
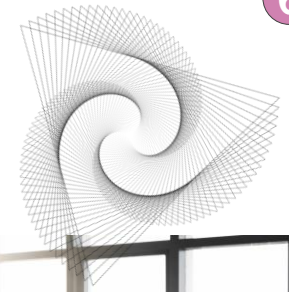


<b>Time commitment:</b>	5 x 1.5 hours MS Teams calls, plus pre-reading and reviewing
<b>WG call dates:</b>	Jul, Sep, Oct, Nov, Dec
<b>Outputs</b>	Global learning. Co-created report. Best practice actions



# Proprietary toolkits for strategic engagement

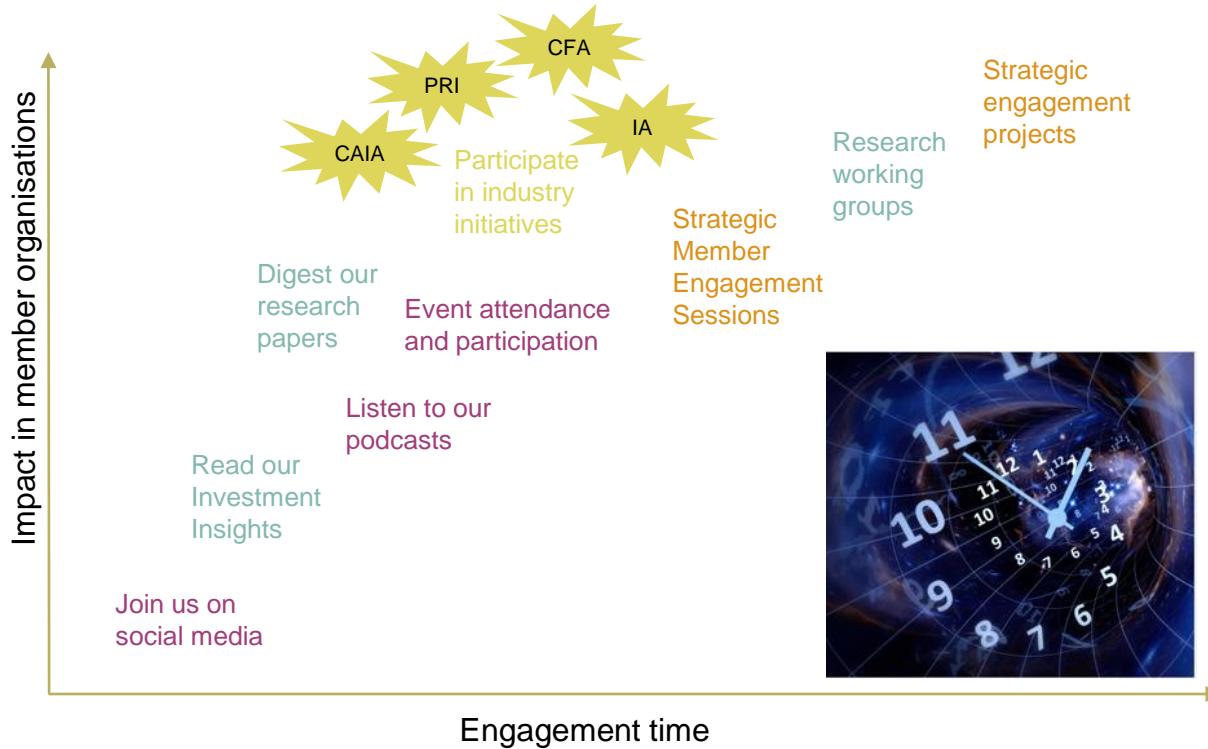
Flexible application according to your priorities



<b>Time commitment:</b>	Varies from a one-hour strategic engagement session to a full project involving survey and workshop
<b>Dates:</b>	Throughout the year

# Make the most of your membership

## Engagement, impact and planning








### Making the most of the year

1. Join a working group ↔ Send us your relevant research
2. Update member contact list ↔ Memo
3. Discuss your strategic engagement with us ↔ [See our menu](#)
4. Check out our website ↔ Link it to yours
5. Hold dates for our events ↔ Tell us about your events

Contact us any time!

# Thinking Ahead Institute members | 34 asset owners | 16 asset managers

2015	2016	2017	2018	2019	2020 continued	2022	2023
          	    	    	    	   <div data-bbox="1033 551 1226 611" style="border: 1px solid black; padding: 5px; text-align: center;">2020</div>   	   <div data-bbox="1284 551 1477 611" style="border: 1px solid black; padding: 5px; text-align: center;">2021</div>   	         	

\* Previously QSuper

# Limitations of reliance and contact details

## Limitations of reliance – Thinking Ahead Group 2.0

This document has been written by members of the Thinking Ahead Group 2.0. Their role is to identify and develop new investment thinking and opportunities not naturally covered under mainstream research. They seek to encourage new ways of seeing the investment environment in ways that add value to our clients.

The contents of individual documents are therefore more likely to be the opinions of the respective authors rather than representing the formal view of the firm.

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